



OFFICIAL

Treasury Management Outturn Report 2020 - 21

Finance & Resources Committee

Date: 16 July 2021

Agenda Item:

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Submitted By: Chief Finance and Procurement Officer

Purpose	To present the Treasury Management Annual Report 2020/21
Recommendations	That Members note the content of the report
Summary	Financial Procedure Rules require that the Authority receives an annual report on Treasury Management activities for the previous financial year. The report reviews borrowing and investment performance, Prudential Indicators, and risk and compliance issues.

Local Government (Access to information) Act 1972

Exemption Category: None

Contact Officer:

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Background papers open to inspection: CIPFA's Prudential Code for Capital Finance in Local Authorities

Annexes:

Appendix A – Investments at the 31st March 2021.
Appendix B – Movement in PWLB Borrowing
Appendix C – Long Term Debt Maturity Structure
Appendix D – Prudential Indicators Actual 2020/21

1 Introduction

- 1.1 Financial Procedure Rules require that the Authority receives an annual report on Treasury Management activities for the previous financial year. The report reviews borrowing and investment performance, Prudential Indicators, and risk and compliance issues.

2 Information

- 2.1 The Authority has adopted the CIPFA and Accountancy's Treasury Management in the Public Services: Code of Practice on Treasury Management and operates its treasury management service in compliance with this Code and various statutory requirements. These require that the prime objective of the activity is to secure the effective management of risk, and that borrowing is undertaken on a prudent, affordable and sustainable basis.

- 2.1.1 As part of the new requirements in the Code of Practice, the Finance and Resources Committee undertakes a scrutiny role regarding treasury management. Treasury management services were provided on behalf of the Authority by Kirklees Council during 2020/21 but responsibility will transfer to West Yorkshire Fire and Rescue on the 1st August 2021.

- 2.1.2 In reviewing performance, reference will be made to the Treasury Management Strategy Report approved by the Full Authority on 21 February 2020. Investments averaged £41.1 million and were deposited in instant access accounts as well as longer-term notice accounts and local authority investments to benefit from higher interest rate opportunities in low-risk investments. The average rate of interest was 0.50%. Total external borrowing was £45.2 million (£45.4 million 31st March 2020). The majority of borrowing is on fixed rate terms and the average borrowing rate for 2020/21 was 4.34%.

2.2 Borrowing and Investment Strategy 2020/21

- 2.2.1 The Authority's overall Treasury Management Strategy prioritises security, liquidity and risk management which was adhered to in 2020/21. The timing of receipt of government grants meant that the Authority was a net investor for all of the year, with balances of up to £61.7 million. Whilst the Authority's preferred strategy would be only to invest sufficient funds for the purpose of managing day to day cash flow requirements, the grant receipts make this unworkable. The investment strategy is designed to minimise risk, investments being made primarily in instant access accounts or short-term deposits with the major British owned banks and building societies, Money Market Funds, Local Authorities and Central Government.

- 2.2.2 It was expected that the Authority would have no external borrowing requirement arising from the need to finance capital expenditure, replace long term borrowing due to mature and replace balances used. It was proposed to take a pragmatic approach to borrowing, in terms of short or long term, variable or fixed rate, public or private sector borrowing, depending on opportunities offered in terms of interest rates and availability of products.

2.3 Actual Performance

Below paragraphs 2.3.1-2.3.7 are a commentary from Arlingclose, the external advisors to Kirklees Council, who provide treasury services on behalf of West Yorkshire Fire & Rescue Authority.

- 2.3.1 The coronavirus pandemic dominated 2020/21, leading to almost the entire world been in some form of lockdown during the year. The start of the financial year saw many central banks cutting interest rates as lockdowns caused economic activity to grind to a halt. The Bank of England cut Bank Rate to 0.1% and the UK government provided a range of fiscal stimulus measures, the size of which has not been seen in peacetime. Some good news came in December 2020 as two Covid-19 vaccines were given approval by the UK Medicines and Healthcare products Regulatory Agency (MHRA). The UK vaccine rollout started in earnest; over 31 million people had received their first dose by 31st March 2021.
- 2.3.2 A Brexit trade deal was agreed with only days to spare before the 11pm 31st December 2020 deadline having been agreed with the European Union on Christmas Eve.
- 2.3.3 The Bank of England (BoE) held the Bank Rate at 0.1% throughout the year but extended its Quantitative Easing programme by £150 billion to £895 billion at its November 2020 meeting. In its March 2021 interest rate announcement, the BoE noted that while GDP would remain low in the near-term due to Covid-19 lockdown restrictions, the easing of these measures means growth is expected to recover strongly later in the year. Inflation is forecast to increase in the near-term and while the economic outlook has improved there are downside risks to the forecast, including from unemployment which is still predicted to rise when the furlough scheme is eventually withdrawn. Despite the furlough scheme, unemployment still rose. Labour market data showed that in the three months to January 2021 the unemployment rate was 5.0%, in contrast to 3.9% recorded for the same period 12 months ago. Wages rose 4.8% for total pay in nominal terms (4.2% for regular pay) and was up 3.9% in real terms (3.4% for regular pay). Unemployment is still expected to increase once the various government job support schemes come to an end.
- 2.3.4 Inflation has remained low over the 12 month period. Latest figures showed the annual headline rate of UK Consumer Price Inflation (CPI) fell to 0.4% year on year in February, below expectations (0.8%) and still well below the Bank of England's 2% target.
- 2.3.5 After contracting sharply in Quarter 2 (Apr-Jun) 2020 by 19.8% quarter on quarter, growth in Quarter 3 and Quarter 4 bounced back by 15.5% and 1.3% respectively. The easing of some lockdown measures in the last quarter of the calendar year enabled construction output to continue, albeit at a much slower pace than the 41.7% rise in the prior quarter. When released, figures for Quarter 1 (Jan-Mar) 2021 are expected to show a decline given the national lockdown.
- 2.3.6 Ultra-low interest rates prevailed throughout most of the period, with yields generally falling between April and December 2020. From early in 2021 the improved economic outlook due to the new various stimulus packages (particularly

in the US), together with the approval and successful rollout of vaccines, caused government bonds to sell off sharply on the back of expected higher inflation and increased uncertainty, pushing yields higher more quickly than had been anticipated.

2.3.7 Credit rating developments include Moody's downgrading the UK sovereign rating to Aa3 with a stable outlook which then impacted a number of other UK institutions, banks and local government. The vaccine approval and subsequent rollout programme are both credit positive for the financial services sector in general, but there remains much uncertainty around the extent of the losses banks and building societies will suffer due to the economic slowdown which has resulted due to pandemic-related lockdowns and restrictions. The institutions and durations on the Authority's counterparty list recommended by treasury management advisors Arlingclose remain under constant review, but at the end of the period no changes had been made to the names on the list or the recommended maximum duration of 35 days.

2.3.8 At the beginning of each quarter, interest rates for the UK were as follows:

		<u>Base rate</u>	<u>50 year PWLB (maturity)*</u>
2020	Apr	0.10%	2.33%
	Jul	0.10%	2.34%
	Oct	0.10%	2.46%
2021	Jan	0.10%	1.36%
	Apr	0.10%	2.01%

*Includes the 0.20% discount that the Authority can access as part of the "certainty rate" scheme.

2.3.9 The Authority's investments totalled £36.7 million as at 31 March 2021 – see Appendix A for details - (£31.3 million 31 March 2020). The Authority invested an average balance of £41.1 million externally during the year which was higher than expected due to revenue underspends and the slippage of the capital plan in year which resulted in a stronger cash flow position. The revenue underspend in 2020/21 gave the flexibility to make additional voluntary Minimum Revenue Provision (MRP) payments in order to reduce the overall Capital Financing Requirement (CFR). This will in turn reduce the MRP charges in future years and hence reduce the cost in the revenue budget. Income of £0.207 million was generated through these investments. The Authority's average lending rate for the year was 0.50%, above the weighted average 7 day London Interbank borrowing rate 0.05%.

2.3.10 In terms of borrowing, long-term loans at the end of the year totalled £45.2 million (£45.4 million 31 March 2020). There were no short-term loans outstanding (£0 million 31 March 2020). Repayments of 'Equal Instalments of Principal' PWLB

loans totalled £0.196 million. There was no new long-term borrowing taken during 2020/21. Repayments are detailed in Appendix B.

- 2.3.11 Long Term debt is made up of predominantly fixed rate loans giving the Authority stability in its interest costs. The maturity profile for long-term loans is shown in Appendix C and shows that only 4.77% of fixed rate debt is due to be repaid in any one year. This is good practice as it reduces the Authority's exposure to a substantial borrowing requirement in future years when interest rates might be at a relatively high level.
- 2.3.12 The primary source of long-term local authority borrowing has historically been from the Government ie. Public Works Loan Board (PWLB). From November 2012, the PWLB have been offering a 0.20% discount on loans ("the certainty rate" scheme) for local authorities providing improved information and transparency on their locally determined long-term borrowing and associated capital spending plans.
- 2.3.13 The Authority has a £2.0 million LOBO (Lender's Option, Borrower's Option) loan as at 31 March 2021. The way these loans work is that the Authority pays interest at a fixed rate for an initial period and then the lender has the option in the secondary period to increase the rate. If the option is exercised, the Authority can either accept the new rate or repay the loan. The initial fixed period ended in May 2011. The lender had the opportunity to exercise this option in May 2016 and May 2021 but did not. The next time this option will be available to the lender is May 2026.
- 2.3.14 The Local Capital Finance Company established in 2014 by the Local Government Association as an alternative source of local authority finance. It plans to issue bonds on the capital markets and lend the proceeds to local authorities. Its first bond was issued in February 2020 and has announced three further pooled bond issues to follow. Officers will continue to monitor developments of this potential new funding source.
- 2.3.15 The Authority's average borrowing rate has remained low. The average for 2020/21 was 4.34% compared to 4.35% in 2019/20. This reduction is due to the repayment of historic debt which was taken at higher rates of interest. The Authority's investment levels are dependent on the timely receipt of Government grants. During 2020/21 the Authority did not borrow on a short term basis. The Authority's temporary borrowing performance is monitored during the period but no temporary borrowing took place in 2020/21.

2.4 Prudential Indicators

- 2.4.1 The Authority is required by the Prudential Code to report to Members the actual prudential indicators after the year end. Appendix D provides a schedule of all the mandatory indicators. The Authority operated within all the appropriate limits.

2.5 Risk and Compliance Issues

- 2.5.1 The Authority has complied with all the relevant statutory, regulatory and internal requirements which limit the levels of risk associated with its treasury management

activities. Officers have continually adapted investment policies during the year in order to minimise risk in view of the deepening crisis in the financial markets. The Authority’s adoption and implementation of both the Prudential Code and the CIPFA and Accountancy’s Treasury Management in the Public Services: Code of Practice on Treasury Management means that its capital expenditure is prudent, affordable and sustainable.

- 2.5.2 Kirklees Council managed the treasury management function on behalf of the Authority during 2020/21. Their officers are aware of the risks of passive management of the treasury portfolio and, with the support of the Council’s consultants, Arlingclose Limited, have proactively managed the debt and investments over the year. There is little risk of volatility of borrowing costs in the current debt portfolio as interest rates are predominantly fixed.
- 2.5.3 The CIPFA Code of Practice requires that treasury management performance be subject to regular member scrutiny. The Treasury Management Strategy report, approved by the Full Authority on 21 February 2020, stated that the Finance and Resources Committee would be responsible for treasury management. As well as receiving the Strategy and Outturn reports the Committee also receive regular monitoring reports on treasury management activities. Members last received training on Treasury Management on the 8th September 2020 which was delivered by Arlingclose. The Authority are currently out to tender for a Treasury Management Advisor and as part of this exercise the successful bidder will perform annual member and officer training.

3. Financial Implications

There are no financial implications associated with this report.

4. Legal Implications

The Monitoring Officer has considered this report and has no observations to make at the time of submission of this report but may provide legal advice at the committee meeting and/or respond to any requests by Members for legal advice made at the meeting.

5. Human Resource and Diversity Implications

There are no human resource and diversity implications associated with this report.

1. Equality Impact Assessment

Are the recommendations within this report subject to Equality Impact Assessment as outlined in the EIA guidance? (EIA guidance and form 2020 form.docx (westyorkfire.gov.uk))	No
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7. Health, Safety and Wellbeing Implications

There are no health, safety and wellbeing implications associated with this report.

8. Environmental Implications

There are no environmental implications associated with this report.

9. Your Fire and Rescue Service Priorities

Treasury management which involves the investment and borrowing of resources to enable West Yorkshire Fire and Rescue to provide an effective and efficient service to the community encompasses all the fire and rescue priorities.

10. Conclusions

This report summarises the Treasury Management activities in 2020/21 and provides information on compliance with the approved Treasury Management Strategy.

Appendix A

1. Investments as at 31 March 2021

Lender	£	Credit Rating March 2021*		Sovereign Rating	
		ST	LT	Country	Rating
Aviva MMF**	£736,727.93	Aaa-mf			
Goldman Sachs MMF**	£1,025.58	AAAmf			
Aberdeen Standard MMF**	£4,344,279.31	AAAmf			
Handelsbanken	£471.41	F1+	AA	UK	AA-
Santander UK 35 Day Notice	£6,000,000.00	F1	A+	UK	AA-
Lloyds 32 Day Notice	£12,146.18	F1	A+	UK	AA-
Lancashire County Council	£5,000,000.00		A1	UK	AA-
Doncaster Metropolitan Borough Council	£5,000,000.00	F1+	AA-	UK	AA-
Cherwell District Council	£10,000,000.00	F1+	AA-	UK	AA-
Police & Crime Commissioner for Dorset	£5,000,000.00	F1+	AA-	UK	AA-
Debt Management Office	£594,525.13	F1+	AA-	UK	AA-
Total	£36,689,175.54				

*Fitch short/long term ratings, except Aviva MMF and Lancashire County Council (highest Moody rating). See next page for key.

** MMF – Money Market Fund. These funds are domiciled in Ireland for tax reasons, but the funds are made up of numerous diverse investments with highly rated banks and other institutions. The credit risk is therefore spread over numerous countries, including the UK.

Key – Fitch’s credit ratings:

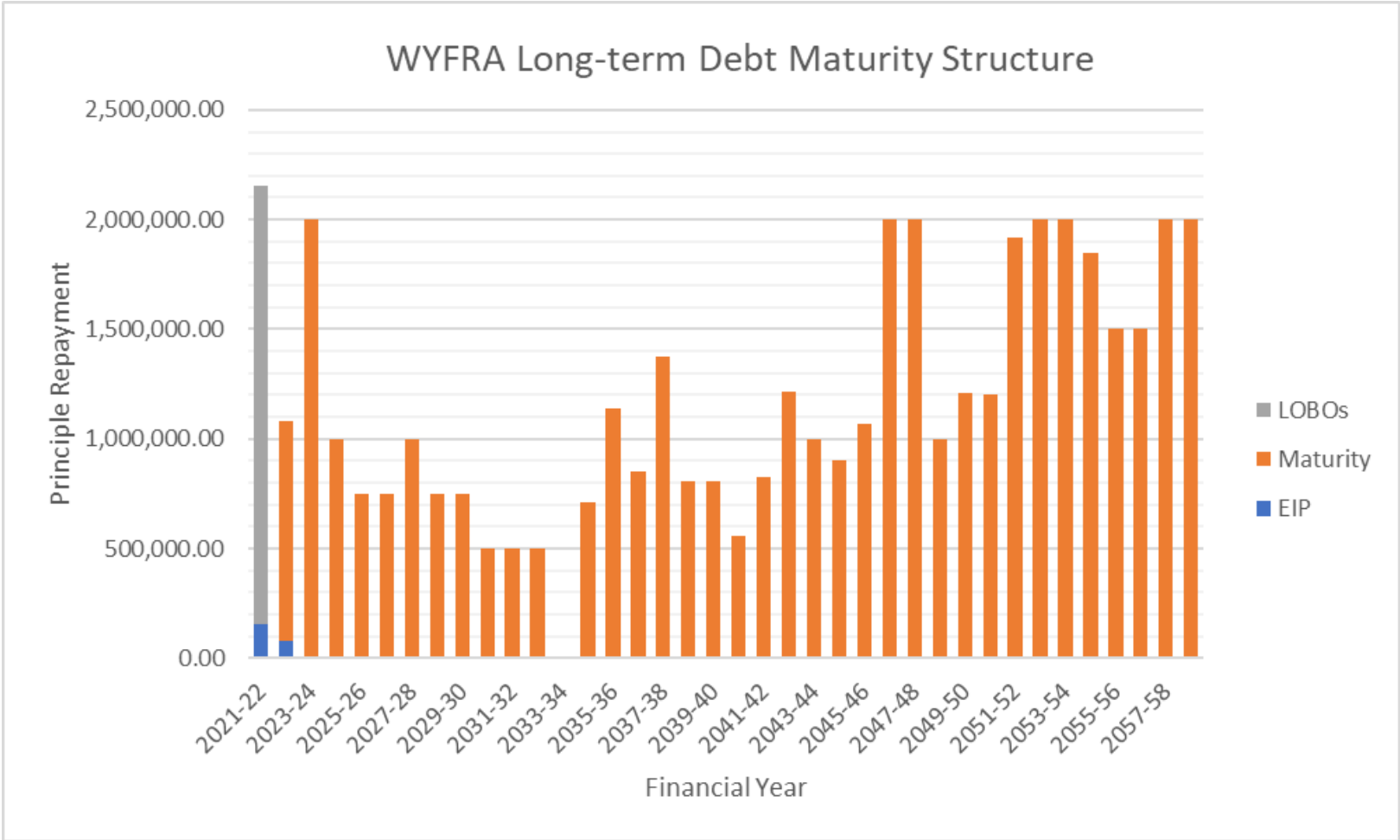
		Long	Short	
Investment Grade	Extremely Strong	AAA	F1+	
		AA+		
	Very Strong	AA		
		AA-		
		A+		
	Strong	A		F1
		A-		
		Adequate		BBB+
	BBB			
BBB-	F3			
Speculative Grade	Speculative	BB+	B	
		BB		
		BB-		
	Very Speculative	B+		
		B		
		B-		
	Vulnerable	CCC+	C	
		CCC		
		CCC-		
		CC		
		C		
Defaulting	D	D		

Appendix B

MOVEMENT IN PWLB BORROWING

LOANS REPAID 2020/21

	Rate %	Date Repaid	Amount £000s
Repayments on EIP loans			
PWLB (474941)	8.625	8 June 20	9.8
PWLB (474942)	9.000	8 June 20	29.4
PWLB (478223)	8.375	30 Sep 20	38.5
		31 Mar 21	38.5
PWLB (479328)	7.500	12 May 20	40.0
		12 Nov 20	40.0
Total			196.2



PRUDENTIAL INDICATORS ACTUALS 2020/21

Capital Expenditure, Capital Financing Requirement and External Debt

The table below draws together the main elements of the capital plans, highlighting borrowing and other financing arrangements. The table also shows the Capital Financing Requirement (CFR), which is the Authority's underlying external indebtedness for a capital purpose, compared with the expected borrowing position.

	2019/20	2020/21	
	Actual	Estimate	Actual
	<u>£000s</u>	<u>£000s</u>	<u>£000s</u>
Capital Expenditure	5,982	6,843	4,229
Financed by -			
Borrowing	0	2,693	0
Capital Grant	0	0	0
Capital Receipts	70	0	32
Revenue Contributions	3,870	950	2,683
Earmarked Reserves	2,042	3,200	1,514
	<hr/> 5,982	<hr/> 6,843	<hr/> 4,229
CFR as at 31 March	51,029	59,500	43,091
External debt as at 31 March			
Borrowing	45,369	45,200	45,173
Total debt	<hr/> 45,369	<hr/> 45,200	<hr/> 45,173

Limits to Borrowing Activity

The first key control over the Authority's borrowing activity is a Prudential Indicator to ensure that over the medium term, net borrowing will only be for a capital purpose. Net external borrowing should not, except in the short-term, exceed the total CFR. This allows some flexibility for limited early borrowing for future years.

The actual CFR is significantly below what was previously estimated for two main reasons. The first of these been slippage in the capital plan which resulted in a lower borrowing requirement than was previously expected. Secondly, due to the revenue underspends in both 2019/20 and 2020/21 the CFR has been significantly reduced due to additional voluntary MRP payments and a budgeted revenue contribution of £0.950 million. As external debt currently exceeds the CFR this will provide greater flexibility in the medium term as any older, more expensive loans will not need to be replaced straight away.

A further two Prudential Indicators control overall level of borrowing. These are the Authorised Limit and the Operational Boundary. The Authorised Limit represents the limit beyond which borrowing is prohibited. It reflects the level of borrowing which, while not desired, could be afforded in the short-term, but is not sustainable. It is the expected maximum borrowing need with some headroom for unexpected movements. This is the statutory limit determined under section 3(1) of the Local Government Act 2003.

The Operational Boundary is based on the probable external debt during the course of the year. It is not a limit and actual borrowing could vary around this boundary for short times during this year.

	2019/20		2020/21	
	Actual (max)	Estimate	Actual (max)	
	<u>£m</u>	<u>£m</u>	<u>£m</u>	
<u>Authorised limit for external debt</u>				
Borrowing	65.0	65.0	65.0	
Other Long Term Liabilities	0.0	0.0	0.0	
Total	65.0	65.0	65.0	
<u>Operational boundary for external debt</u>				
Borrowing	55.0	55.0	55.0	
Other Long Term Liabilities	0.0	0.0	0.0	
Total	55.0	55.0	55.0	

The Authority was within its Authorised Limit and its Operational Boundary.

Treasury Management Prudential Indicators

Interest Rate Exposures

While fixed rate borrowing can contribute significantly to reducing the uncertainty surrounding future interest rate scenarios, the pursuit of optimum performance justifies retaining a degree of flexibility through the use of variable interest rates on at least part of the treasury management portfolio. The Prudential Code requires the setting of upper limits for both variable rate and fixed interest rate exposure:

	Limit Set 2020/21	Actual 2020/21
Interest at fixed rates as a percentage of net interest payments	60% - 100%	100%
Interest at variable rates as a percentage of net interest payments	0% - 40%	0%

The interest payments were within the limits set.

Maturity Structure of Borrowing

This indicator is designed to prevent the Authority having large concentrations of fixed rate debt needing to be replaced at times of uncertainty over interest rates.

Amount of projected borrowing that is fixed rate maturing in each period as a percentage of total projected borrowing that is fixed rate	Limit Set 2020/21	Actual Levels 2020/21
Under 12 months	0% - 20%	4.77%
12 months to 2 years	0% - 20%	2.39%
2 years to 5 years	0% - 60%	8.30%
5 years to 10 years	0% - 80%	8.30%
More than 10 years	20% - 100%	76.24%

The limits on the proportion of fixed rate debt were adhered to.

Total principal sums invested for periods longer than 365 days

This indicator was set at zero as there was no intention to hold investments for treasury management purposes with maturity dates in excess of a year. There was no change to this position.



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Environmental Working Group activities 2020 - 21

Finance & Resources Committee

Date: 16 July 2021

Agenda Item:

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Submitted By: Chief Employment Services Officer

Purpose	To inform Members of the activities of the Environmental Working Group during 2020/21.
Recommendations	That Members note the report.
Summary	This report provides Members with an update on the activities of the Environmental Working Group.

Local Government (Access to information) Act 1972

Exemption Category: None

Contact Officer:

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Background papers open to inspection: None

Annexes: Activity report

1 Introduction

- 1.1 In 2007 the Corporate Services department set up an Environmental Working Group (EWG) to discuss environmental issues as part of the continuous improvement agenda for the service.
- 1.2 An Environmental Policy and Conservation Guide was also introduced to promote environmental issues throughout the service.

2 Information

- 2.1 The Environmental Working Group meet on a six monthly basis and each meeting is attended by representatives from all directorates.
- 2.2 Many environmental initiatives have been introduced and the following provides an overview of the work of the Group.

- **Environmental Initiatives**

An update on the environmental issues undertaken. (See appendix)

- **WYFireSpace – Environmental Initiatives section**

The Environmental Initiatives section on the internal intranet can be accessed by staff and provides an array of information on environmental issues along with minutes of the EWG meetings and reports on current initiatives.

Excellent provision of, and access to, information is evident from the Customer Service Excellence assessment which awarded WYFRS 'compliance plus' for making information available and easily accessible.

- **Utilities Report – 2020/21**

The Utility Report provides information on the usage of gas, water and electricity for the year 2020/21. Spreadsheets are available for all stations, Service Delivery Centre and Fire Service Headquarters showing the average consumption of electricity, gas and water, which enable stations, Service Delivery Centre and Headquarters to see at a glance the usage trend. Each station can also compare with other similar stations in order to share ideas and good practice. Any increase in usage is monitored by the District to ensure appropriate measures are introduced to reduce this.

From April 2020 to March 2021, stations and departments across the brigade have increased the use of gas (+14%) however there has been a decrease in the use of electricity (-2%) and water (-14%).

MET Office statistical data was not available for 2020-21 but information drawn from both the MET Office and CEDA (The Centre for Environmental Data Analysis) websites indicated that the weather in England for the calendar year 2020 was the 3rd warmest, 6th wettest and 8th sunniest on record.

Spring 2020 had below average rainfall, with May being the driest month on record.

Summer 2020 was warmer, wetter and duller than average with a heatwave in the first half of August that saw 5 'tropical' nights (night-time temperatures above 20°C).

Autumn 2020 was marginally warmer than average. Storm Alex hit in earlier October and 3rd October 2020 saw the highest daily rainfall since records began.

The winter 2020/21 UK weather overall was wet and dull with near average temperatures. February did see both the highest and lowest temperatures of the winter season.

The COVID pandemic will also have impacted on the utility usage.

The figures below are the actual total costs to West Yorkshire Fire and Rescue Service for the three utilities compared to the previous financial year.

	Actual Cost		Increase/Decrease £	Increase/Decrease %
	2020/21	2019/20		
Electric	£498,113.44	£488,662.52	£9,450.92	1.93%
Gas	£374,813.08	£351,171.21	£23,641.87	6.73%
Water	£111,368.02	£107,311.07	£4,056.95	3.78%

• Textile and Book Recycling

The textile and book recycling scheme from April 2020 to March 2021 has raised a total of **£18,076** within West Yorkshire, for The Fire Fighters Charity. This has been achieved by rag banks sited at:

Fire stations raising **£15,617** (128,532 kg in weight)

Schools and community sites raising **£772** (13,315 kg in weight)

Book banks sited at fire stations raising **£1,687** (33,733 kg in weight)

Due to the Covid19 pandemic, income is down on the previous year despite textile volumes being up. This is due to a reduction in the price received for clothing from the fire station banks of £120/tonne compared to the previous £220/tonne, because of problems caused by Covid19 for our recycling partners exporting the clothes.

• Trade Waste Recycling

Information regarding waste paper and cardboard recycling collection from stations was not supplied for year 2020-21 due to the COVID pandemic.

A detailed breakdown of all other trade waste is below.

Other Recycling		
Item	Quantity	Revenue Value (ex VAT)
Tyres - Reworked	252	£4,547.09
Tyres - Recycled	111	
Tyres - Total	363	

Oil filters (number of)	1 x 205ltr drum	
Batteries	2.776	£1,228.80
Oil (litre)	Nil	
Anti-freeze (litre)	1 x 205ltr drum	
Aerosols (Kg)	Nil	

Flourescent light tubes	Nil	
WEEE Electronics in IBC	5 x IBCs	
Mixed metal (tonnes)	6.681	£1,743.48
Aluminium (tonnes)	0.68	£203.85

The cost of disposals relating to Oil, Oil filters, Anti-freeze and Aerosols is included in a monthly service charge which also covers the rental of parts washers in the workshop. Unfortunately this makes it impossible to separate the individual revenue costs.

- **Carbon Emissions**

The table below shows the West Yorkshire Fire and Rescue Service CO₂ emissions from its usage of electricity and gas for the past ten years. The 2020-21 figures show a decrease in CO₂ emissions of 4.95% from the previous year.

Year	CO ₂ emissions (tonnes)
2011-12	1,533
2012-13	1,318
2013-14	1,256
2014-15	1,204
2015-16	1,055
2016-17	994
2017-18	953
2018-19	925
2019-20	949
2020-21	902

- **Environmental Incidents of Note**

During 2020/21 there have been 20 Environmental Issues in relation to Incidents of Note which have had an environmental impact, and one incident of note*. Breakdown of incidents is as follows:-

Incident Type	Total during 2020/21
Building fire	3
Ammonia leak	1
Chemical spillage	6
Explosion	1
Diesel tank fire	1
Chemical fire	1
ICE – Individual Chemical Exposure	5*
Metal recycling plant fire	1
Unidentified chemical/substance/powder	1

Further details of individual incidents are available to members at the meeting.

2.3 A paragraph relating to Environmental Implications has been added to every Authority Committee report to ensure that each report considers the effect on the environment and provides details of this impact.

3 Financial Implications

Many of the environmental initiatives have resulted in cost savings and donations to The Fire Fighters Charity.

4 Legal Implications

The Monitoring Officer has considered this report and has no observations to make at the time of submission of this report but may provide legal advice at the committee meeting and/or respond to any requests by Members for legal advice made at the meeting.

5 Human Resource and Diversity Implications

There are no human resources and diversity implications associated with this report.

6 Equality Impact Assessment

Are the recommendations within this report subject to Equality Impact Assessment as outlined in the EIA guidance? (EIA guidance and form 2020 form.docx (westyorksfire.gov.uk))	No
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7 Health, Safety and Wellbeing Implications

There are no health, safety and wellbeing implications associated with this report.

8 Environmental Implications

There no environmental implications arising directly from this report although the work of the Environmental Working Group benefits the environment.

9 Your Fire and Rescue Service Priorities

This report links to the following priority:

- We will promote environmentally friendly ways of working, reduce waste and raise awareness amongst staff to both fight climate change and respond more effectively to incidents driven by extreme weather events.

10 Conclusions

That Members note the work of the Environmental Working Group and the environmental initiatives that have been introduced.

Appendix – Activity Update

West Yorkshire Fire and Rescue Service - Environmental initiatives during 2020/21

Environmental Working Group	Representatives from each department meet on a 6-monthly basis to look at new environmental initiatives, review current schemes and practises.
Monitoring of Energy and Water Consumption (Service-Wide)	Monitoring of Energy and Water Consumption (Service- wide) is captured weekly and commented on within the utility reports which are generated every 6 months; with the overall aim by the Authority of reducing energy and water consumption annually by 10%.
Participate in Annual Travel to Work Survey and Car Sharing Scheme	Each year local authorities and several businesses within West Yorkshire carry out an Annual Travel to Work Survey. WYFRS has participated in this since 2007. The survey results provide useful information on, travel to work activity, the impact on the environment, as well as providing year on year comparison figures. WYFRS continue to promote the West Yorkshire Travelplan Network Car Sharing scheme, which benefits both the workforce and environment.
Cycle To Work Scheme	The cycle to work scheme encourages staff to keep active and healthy by cycling to work and allows staff to purchase bikes at a reduced price via a salary sacrifice scheme.
Fairtrade Scheme	<p>A Fairtrade section is available within the Environmental page on WYFirespace providing details of this initiative and ways in which WYFRS can partake.</p> <p>Corporate Services continue to attend Kirklees Fairtrade Forum meetings which are held every two months, however due to COVID19 restrictions, meetings were paused in October 2020 with a planned restart in September 2021.</p> <p>Fairtrade Fortnight took place between 22 February and 7 March 2021</p> <p>Vending machines at Fire Service Headquarters include some Fairtrade product options.</p>

Recycling Initiatives

Bike Recycling	Bike Library scheme lends out refurbished bicycles to people in the Calderdale district and the Environmental Working Group report on this scheme at each meeting. COVID19 restrictions caused a temporary pause in the scheme which is hoped will restart shortly.
General Waste Recycling	Wider implementation of mixed recycling across all sites with less waste to landfill.

Transport (Reduction of Emissions)

Tracking Technology	Vehicle tracking technology has been introduced to monitor vehicle use. The trackers allow Transport to monitor how the vehicle is driven
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(braking / acceleration), look at the efficiencies of the vehicles and monitor usage.

Electric Vehicles Eight electric vehicle charging points have been installed at Fire Service Headquarters and eight electric cars have been purchased and are in use. Electric Vehicle Charging Points also installed at Killingbeck Fire Station (by Leeds City Council).

Reduction of emissions All new appliances, cars and vans are now on euro 6 emissions.

Fleet Review Review to look at vehicle use for efficiency and requirement, to reduce numbers of under-utilised vehicles.

Property Refurbishments and Initiatives

Refurbishment work Moortown Fire Station, internal alterations, electrical system upgrading and improvements and introduction of LED energy efficient lighting completed 2020. Further similar refurbishment works were slipped for implementation into the 2021-2022 financial year due to the Covid Pandemic. The planned major refurbishments involving environmental improvements and LED lighting include schemes at Odsal, Illingworth, Cookridge and Fairweather Green Fire Stations, and an electrical rewiring scheme at Todmorden Fire Station. Also, a new welfare/administration building roof upgrade incorporating improved thermal insulation is being planned for Rawdon Fire Station.

Heating Efficiency Initiatives

New Heating Boilers New more efficient gas fired central heating boiler flues installed at Hunslet, Rawdon and Silsden Fire Stations and the Stores Transport building FSHQ, to replace aged, deteriorated, defective and inefficient existing boilers.

New Build

Fire Station Construction New, modern, efficient and suitably down sized Wakefield Fire Station being constructed at the site of (and to replace) the existing District Fire Station at Brunswick Street, Wakefield, was completed on 23rd April 2021.

A new, modern, efficient replacement Fire Station is being planned at Keighley, to be constructed on the same Bradford Road Keighley site, to commence construction early in 2022.



OFFICIAL

Quarterly Financial Review

Finance & Resources Committee

Date: 16 July 2021

Agenda Item:

8

Submitted By: Chief Finance and Procurement Officer

Purpose To present a Quarterly Review of the financial position of the Authority

Recommendations

- a) That Members note the content of the report
- b) That Members approve the revised revenue budget
- b) That Members approve the revised capital plan

Summary The purpose of this report is to present an overview of the financial performance of the Authority in the first 3 months of the current financial year. The report deals with revenue and capital expenditure. An update is provided on the Covid19 grant expenditure.

Local Government (Access to information) Act 1972

Exemption Category: None

Contact Officer:

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Background papers open to inspection: None

Annexes:

Appendix A – Capital Slippage
Appendix B – Capital Expenditure
Appendix C – Investments

1 Introduction

Expenditure is monitored throughout the year against the approved revenue budget with reports presented to departments, cost centre managers and directors. A high-level summary report is presented to Management Team on a monthly basis. The purpose of the report is to monitor progress against the approved revenue budget; provide a forecast outturn for the financial year; provide an explanation of any major variations, and to show the impact of any variations on the revenue balances of the Authority.

2 Information

Revenue Budget Revision

- 2.1 When the revenue budget is approved an amount is included in contingencies for any budget increases/decreases that were not included within the original budget. Growth and savings included within the approved original budget which have yet to be expended or realised are included within the general contingency budget.

The table below summarises the current contingency budget:

	<u>Opening</u> <u>Balance 1/4/21</u>	<u>Transfer to/from</u> <u>Contingencies</u>	<u>Closing</u> <u>Balance</u>
	£000	£000	£000
General Contingency	450	-94	356
Employee Contingency	1,176	890	2,066
TOTAL CONTINGENCIES	1,626	796	2,422

In the first quarter of 2021/22, £196k has been transferred from the general contingency budget. This is due to unforeseen costs that have emerged following the approval of the budget in February, this expenditure has either been approved at Management Board or Management Team and is supported by a business case. These have no net impact of the overall financial position as the contingency budget is included within the total revenue budget. A brief explanation of each approval is provided below:

1. Due to earlier than expected retirements in the first quarter of 2021/22, an additional four recruits will be included on the September cohort, costing £75k. In addition, to assist work force planning, Management Board approved the payment of an incentive to employees who provide an extended notice of intent to retire. This is paid in bandings, for those employees giving over six months' notice, they will receive a payment of £500 and those giving between three to six months' notice will be paid £200, the estimated cost of this scheme £25k.
2. Long term sickness and staff vacancies in Control has required the fixed term contract of an existing control operator to be extended until October 2021 costing £19k. The option to extend the fixed term contract costs less than filling the shifts with overtime.
3. Adjustments totalling £65k have been approved for increases to support staff budgets. The fixed term contracts of a Human Resources assistant and the Positive Action and Community Engagement officer have been extended due to service needs. In addition,

temporary admin support to assist the HMICFRS data collection process and an increase of four hours per week for the legal assistant have also been approved.

4. A budget of £12k has been approved for the provision of three crew commanders at on call stations to improve command availability. Although the Authority has recruited 22 additional on call firefighters during 2020/21 and a further 20 are planned to be recruited during the current financial year, there is deficit of officer cover which ultimately effects appliance availability.

Budget Review

A budget review exercise with budget holders was undertaken in June 2021 to ensure that budgets are correctly aligned, there were a number of movements between budget headings, £102k of budget savings were identified which have been transferred to the general contingency budget.

Employee Contingency

Members at Full Authority Committee in February approved that there would be no provision for a pay award for all employees (except those earning less than £24k) within the revenue budget 2021/22. This was in line with the Chancellors Autumn Statement. However, National Employers have formally offered grey and green book employees a 1.5% pay offer, which has been accepted by the Fire Brigades Union and it seems highly likely that the final pay award for green book staff will be in the region of 2.5%. Based on these percentages, the cost to the Authority is £0.890m in 2021/22, rising to £1.08m in a full year.

To meet this budget deficit, it is recommended, that £0.890m is vired to the employee contingency budget from the capital charges budget. Included within the approved 2021/22 capital charges budget was a revenue contribution to capital of £2m. The impact of the virement of £0.890m will have no impact on future capital charges, as an additional voluntary minimum revenue payment was made in advance from the 2020/21 revenue budget underspend.

3 Expenditure Monitoring

- 3.1 This report is based on expenditure to the beginning of June 2021 and includes the first two salary payments of 2021/22. The projected outturn is based on current years' expenditure and is forecast to the end of the year based on previous expenditure profiles. Overall, the latest forecast indicates there will be an underspending of £231k in the current financial year.
- 3.2 Because the report includes only the first two months of expenditure, the projected under and overspends are subject to variation as the year progresses. As in previous years another review of budgets will be undertaken in September in conjunction with budget holders to ascertain if any budgets can be transferred to contingencies during the year. This will be presented to members at Finance and Resources committee in October.
- 3.2 An improved budget monitoring report for managers was introduced in 2018/19 which highlights those areas of concern using a Red, Amber, Green (RAG) rating. For those

budgets that are forecast to overspend or under spend a red “cross” will be inserted against the budget line and for those within 5% of budget, an amber mark will be inserted. For those budgets where there is either a red or amber indicator, the budget holder will be required to provide an explanation as to the reason for the projected overspend. This has brought increased accountability to budget holders and is reported to Management Team on a monthly basis.

3.3 The table below summarises the forecast with an explanation of the causes detailed below.

	<u>Revenue</u> <u>Budget</u>	<u>Forecast</u>	<u>Variance</u>
	£000	£000	£000
Employees			
Wholetime	49,875	49,702	-173
Retained	2,431	2,527	96
Control	2,104	2,066	-38
Support Staff	10,654	10,514	-140
Employee Contingency	2,066	2,066	0
Pensions	1,800	1,800	0
Training	805	807	2
Other Employee	250	250	0
TOTAL	69,985	69,732	-253
Premises	4,927	4,923	-4
Transport	2,141	2,134	-7
Supplies and Services	6,101	6,095	-6
Contingency - General	356	356	0
Support Services	331	332	1
Capital Charges	8,151	8,151	0
Income	-2,644	-2,606	38
Net Expenditure	89,348	89,117	-231

An explanation of the variances is explained below:

3.4 Employees **-£253,000**

Whole time Fire Fighters -£173,000

There is currently a forecast underspending of £173,000 in wholetime firefighter employee budgets. The workforce plan is monitored closely on a monthly basis against actuals in post to that included within the budget. In the first quarter of 2021/22 eleven employees

have confirmed that they will be retiring prior to their budgeted retirement date during 2021/22 and one employee has worked beyond their expected leaving date.

Retained Fire Fighters £96,000

Current forecasts indicate an overspend of £96k which is directly attributable to an increase in activity due to the Moorland fires in April. This category of expenditure is subject to seasonal variation and is closely monitored during the year.

Control Staff -£38,000

As mentioned previously in the report, there are a number of vacancies in control which are in the process of been filled. It is thus expected that this underspend will reduce during the course of the year

Support Staff -£140,000

The projected under spend on support staff is attributable to support staff vacancies. Due to the length of the recruitment process there is a time lag in filling vacant posts, the target for the recruitment cycle is 84 days. The budget for posts that were vacant at the 1st April 2021 and have yet to be advertised is held in the employee contingency budget, so as not to distort budget monitoring.

3.5 Transport, Premises and Supplies and Services -£16,000

Forecast outturn for both transport and premises expenses are in line with the revised budget which is due to the budget review exercise detailed in section 2 of this report.

3.6 Income £38,000

The Authority is forecast to under achieve its income budget which is attributable to the ongoing effect of Covid19 on external training and the youth intervention programme. A claim will be submitted against the Government's Sales, Fees and Charges income loss reimbursement scheme.

4 Impact on Revenue Balances

4.1 The projected under spending will have the effect of increasing usable reserves which is detailed in the table below:

Description	Usable Reserves £000
Opening Balance 1/4/21	
General Fund	5,000
Earmarked Reserves	31,476
Impact of forecast	231
Forecast Usable Reserves at 31/3/2021	36,707

5 Covid 19 Pandemic

Overview

- 5.1 The Authority received a total of £2.171m of Covid19 grant from Central Government during 2020/21, of which £0.998m was remaining at the 31st March 2021. This is managed separately from the revenue budget and is held in an earmarked reserve which ensures transparency and accountability.
- 5.2 The Home Office set up a Fire Covid19 Contingency Fund for 2020/21 to support Fire and Rescue Services that incurred additional costs as a result of taking on Covid19 related duties. This budget was set at £10m and was available to Fire and Rescue Services to apply for additional grant once they had exhausted their initial grant allocation. Following the second round of applications in February in which a total of nineteen applications were received, it was decided that the remaining grant was to be distributed to all Fire and Rescue Services.

In March the Authority received notification from the Home Office that the amount apportioned to West Yorkshire Fire was £0.357m which is calculated based on the Settlement Funding Assessment formula which is used to allocate the finance settlement each February. This grant was paid to the Authority in April.

- 5.3 The Covid19 grant is not ring fenced, meaning that the Authority can choose where it spends the funding rather Central Government.

The table below details the amount spent against this grant and forecast balance.

	Actual £000's	Forecast £000's
Grant Received	-2,529	-2,529
2019/20	-436	
2020/21	-1,736	
2021/22	-357	
Expenditure in 2020/21	1,173	1,173
<u>Expenditure in 2021/22</u>		
Covid 19 employee support	26	50
Overtime	26	900
Leave Buy Back	11	80
Equipment	14	50
Total Expenditure	1,250	2,253
Grant Remaining	-1,279	-276

5.4 Covid19 Expenditure

Below is a summary of costs chargeable to the Covid19 grant:

- a) The majority of expenditure is for overtime to cover employees taking leave during this financial year. Employees accrued leave in 2020/21 which they were unable to take due to the pandemic.
- b) The Authority has seconded a dedicated support staff employee to manage the work associated with the pandemic, e.g. the coordination of volunteers and working with partner agencies.
- c) The scheme whereby employees can sell up to five days holidays back to the Authority, has been extended into this financial year, the deadline for this is the 31 December 2021, so the costs will vary over the next six months. The forecast has been based on expenditure in 2020/21.
- d) The Authority will continue to purchase a range of equipment which includes masks, sanitisers, hand wipes and other cleaning consumables and also equipment for employees to support home working.

- 5.5 The Government introduced an income loss scheme in August 2020 for irrecoverable losses in sales, fees and charges as a result of Covid19. The scheme involves a 5% deductible rate, whereby authorities will absorb losses up to 5% of their planned sales, fees and charges income with Government compensating 75p in every £1 of relevant income lost thereafter.

During 2020/21, the Authority claimed £0.141m of lost income under this scheme from external training courses, the youth training programme and false alarm call activations against the loss of budgeted income of £0.188m. This scheme has been extended to cover the first quarter of 2021/22 and a claim will be submitted in accordance with the scheme conditions.

- 5.6 As reported in the budget report at Full Authority in February, Covid19 has had a significant impact on the councils' collection fund for council tax and business rates. The Government has passed legislation that enables local authorities to spread this deficit over three years and has introduced an income guarantee scheme which will fund 75% of irrecoverable losses from council tax and business rates. Taking these into consideration, this translates into a total estimated collection fund deficit of £2.21m (£1.281m council tax and £0.929m business rates) for the next three financial years. The Government will be paying a grant to compensate for 75% of irrecoverable losses relating to council tax and business rates, However, the calculation of irrecoverable losses for council tax excludes losses for bad debt and collection rates and as such the amount of grant equates to around 32% of the council tax deficit. The grant to cover business rates deficits does equate to 75% compensation.

The Authority will be receiving this grant in two instalments during 2021/22 which is for the total deficit and not the spread amount chargeable to 2021/22. To ensure that this grant is earmarked for the deficit attributable to 2022/23 and 2023/24, this will be allocated to a separate reserve and will be called upon over the next three years to support the revenue budget.

6 Contract Procedure Rules

- 6.1 A requirement of the Authority's constitution, approved at Full Authority in February 2021, is to report to Finance and Resources Committee the approval of waivers to the Contract Procedure Rules over £75,000.

In the first quarter of 2021/22, there were two waivers that were signed by the Chief Finance and Procurement Officer:

- a) A two-year extension for the HR & Rostering system totalling £126,886; the Gartan system manages our wholetime and on call staff work staff rotas and went live in January 2020. The implementation of the system has resulted in significant changes such as the rationalisation of the former central staffing team, localised staffing, improved reporting and audit along with the ability to resource by skill set rather than rank alone.

Permission to extend is included within the original contract which was procured on three-year contract with the option to extend for a further two years.

- b) The two-year Service Level Agreement (SLA) with Kirklees Council for the provision of financial services, totalling £244,965 in 2020/21 and £237,618 in 2021/22. This is permissible under the Procurement Directives, Section 1 12.7 of The Public Contracts Regulations 2015 which allows for a contract to be concluded exclusively between two or more contracting authorities and therefore the SLA falls outside the scope of the regulations.

The provision of the SLA includes the provision of all financial systems to include payroll, internal audit, creditors, debtors, and the financial ledger. To procure these services individually would cost substantially more than the annual SLA provision, as the Authority would need to procure and maintain a financial software solution.

A benchmarking exercise was undertaken in Summer 2020 to evaluate the cost of internal audit and whether it would be cost effective to bring this in house or procure it externally. The benchmarking demonstrated that internal audit provided in the SLA was lower than alternative provision.

7 Capital Expenditure Monitoring

7.1 Introduction

At its meeting on 25th February 2021 the Authority approved a five-year capital programme of £57.585m which included schemes to the value of £16.522m for the current financial year.

7.2 Revised capital plan 2021/22

- 7.2.1 The nature of major capital schemes means that expenditure often straddles a number of financial years, particularly in the case of major building schemes and projects that require a lengthy procurement process. As part of the closure of the 2020/21 accounts, expenditure on capital schemes is reviewed and schemes that are committed but not completed are slipped into the following year's capital plan.

In the last financial year, £4.258m of capital schemes were slipped which were attributable to the impact of Covid19 on the delivery of the capital plan, which in turn has impacted on the current year's capital plan. The value of schemes which have been slipped from

2020/21 into the 2021/22 capital plan is £3.991m. This is in addition to £1.084m of slipped property schemes that were approved on a separate report presented to Finance and Resources Committee on the 16th April 2021. Before each scheme is slipped, the budget holder is required to provide evidence that the scheme is ongoing and that there are outstanding financial commitments in relation to the scheme.

- 7.2.2 As part of the budget review exercise detailed in the section 2 of the report, budget holders were also asked to review their capital programme for 2021/22 to ascertain whether the schemes would be expended in this financial year. A total of £8.060m was requested to be slipped into 2022/23, of this £7.680m is in respect of the development of the FSHQ and the rebuild of Keighley Fire Station which are not expected to commence until after April 2022, the remainder is in respect of ICT schemes.

A detailed list of all slipped schemes is in Appendix A.

7.3 Capital Payments 2021/22

- 7.3.1 The actual capital payments to date total £0.284m which represents 1.32% of the revised capital plan. If commitments are included in this, the actual expenditure to date is £0.794m which equates to 3.68% of the capital plan.

Due to the procurement process for capital schemes, a large proportion of capital expenditure occurs in the latter part of the financial year.

As with revenue budget monitoring a RAG rating system has been introduced to capital budget monitoring which will improve accountability of capital scheme managers.

- 7.3.2 A summary of the capital plan including slipped schemes is attached to this report in Appendix B which shows details of expenditure on each individual scheme.

7.4 Management Board Approvals

- 7.4.1 At the Authority AGM in 2010, Management Board was given delegated power to approve individual virement between capital schemes of up to £100,000. Details of any approvals will be reported to committee throughout the year as part of this report.

- 7.4.2 Under financial procedures 3.11 the Management Board can approve expenditure on schemes in the approved capital plan up to an amount of £100,000 along with a requirement to report these approvals to the Finance and Resources Committee.

- 7.4.3 In this financial year, the Management Board have approved schemes totalling £164k which are shown in the table below:

Schemes Approved by Management Board

Date	Directorate	Scheme	<u>Approval</u>	<u>Virement</u>
14/04/2021	Service Support	Computer Hardware	£99,000	
25/05/2021	Service Delivery	Expansion Foam	£65,000	
			£164,000	£0

7.5 Capital Receipts

Capital receipts expected in 2021/22 will be for the sale of appliances which exceed £10,000.

8 Treasury Management

8.1 The Authority approved its Treasury Management Strategy on the 25th February 2021 in accordance with the CIPFA Code of Practice on Treasury Management.

In the current financial year, the Authority is continuing to benefit from a positive cash flow through the early payment of Government grant and revenue balances which has meant that no new long-term borrowing has been required for the past ten years.

Consequently, in the current financial year treasury management activity has been limited to investments. The table in Appendix C shows the Authority currently has total investments of £38.68m split between eleven counter parties with rates of interest receivable between 0.01% and 0.75%. This will increase further at the end of July when the Authority will receive an estimated £31m in pension Top Up Grant.

9 Debtors

9.1 The Authority receives income for services provided; these include special services, training courses, fire safety certificates, and licences for telecom masts on premises. In most cases the services provided are a result of an emergency which means that it is not possible to raise a charge in advance of the service and consequently debtor accounts are raised.

9.2 The level of outstanding debt owed to the Authority to the end of June 2020 is £271,388 which can be profiled as follows:

Less than 60 days -	£ 199,677
Greater than 60 days -	£71,711

9.3 The procedure for issuing accounts and debt collection is provided by Kirklees Council under a Service Level Agreement. A summary of the procedure for collecting outstanding debt is detailed below:

21 days	first reminder letter
28 days	second reminder letter
35 days	instigation of debt recovery system

As detailed above, there is currently £119,367 of debt which is at the recovery stage. However, previous experience suggests that the Authority will recover all of the outstanding debts.

10 Creditors

- 10.1 The Authority is required to pay all non disputed invoices within 28 days of receipt. In the first 3 months of the current financial year the Authority has received 1,779 invoices and paid 97% of them within 28 days.

11 Financial Implications

These are included within the main body of the report

12 Legal Implications

The Monitoring Officer has considered this report and has no observations to make at the time of submission of this report but may provide legal advice at the committee meeting and/or respond to any requests by Members for legal advice made at the meeting.

13 Human Resource and Diversity Implications

There are no human resource and diversity implications.

14 Equality Impact Assessment

Are the recommendations within this report subject to Equality Impact Assessment as outlined in the EIA guidance? (EIA guidance and form 2020 form.docx (westyorksfire.gov.uk))	No
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15 Health, Safety and Wellbeing Implications

There are no health, safety and wellbeing implications.

16 Environmental Implications

There are no environmental implications.

17 Your Fire and Rescue Service Priorities

The management and monitoring of both revenue and capital resources is key to achieving the fire and rescue services priorities.

18 Conclusions

This report identifies that the Authority is currently forecast to under spend its revenue budget in 2021/22 by £231k. The report has summarised the financial impact on Covid19 and it is expected that the grant received of £2.5m will cover all costs incurred in managing the pandemic, based on existing demands. The report has requested the slippage of £3.991m of capital schemes into 2021/22 and £8.6m into 2022/23. Prior to October F&R committee the capital plan will be reviewed and a revised plan will be presented to Members for approval if required.

Both the revenue and capital budgets will continue to be monitored closely during the year in conjunction with directors and budget holders.

Appendix A

Department	Scheme Description	Original Capital Budget	Approved Slippage in 20.21	Budget Remaining 31/3/21	Slippage into 21.22
Property	Moortown/Cookridge	£240,000	£170,000	£9,968	£9,968
Property	Security & Fire alarm systems	£90,000	£0	£54,040	£54,040
Property	Appliance Bay doors	£100,000	£0	£15,277	£15,277
Property	Upgrade appliance bay pits	£30,000	£16,000	£2,970	£2,970
Property	Training towers	£70,000	£50,000	£6,522	£6,522
Property	Electrical Upgrades	£50,000	£38,000	£1,216	£1,216
Property	Adjustment to slippage agreed 16/4/21				£-5,000
Property Schemes Slipped from 2018/19					
Property	General Upgrading Odsal	£29,991	£0	£27,302	£27,302
Property	Tarmac, Lighting, smoke training House - Bingley	£26,837	£23,000	£1,300	£1,300
Property	Cookridge General refurb and upgrade of accommodation and facilities, including LED lighting in appliance bays	£18,979	£0	£10,626	£10,626
Property	Odsal - General fabric upgrading , Replace windows and introduce LED Lighting	£73,111	£0	£73,111	£73,111
Property	Fairweather Green - Kitchen upgrade, Improvements to rear entrance layout , Replace above ground Derv storage tank, general LED lighting and refurbishment works	£75,739	£63,822	£6,245	£6,245
Property	Illingworth - General upgrade including external fabric and decorations	£60,000	£0	£53,310	£53,310
Property	Todmorden - Electrical rewire, LED Lighting and general refurb	£84,563	£0	£84,563	£84,563
Property	Risk Register prioritised and general asbestos removal and general fabric upgrade at various locations	£38,517	£0	£36,628	£36,628
Property	Phased installation and upgrading of surface water drainage interceptors	£80,000	£0	£2,495	£2,495
Property	Phased upgrade of fixed ladders and fire escapes	£50,000	£50,000	£0	£0
Property	Wakefield	£1,575,462	£0	£361,915	£361,915
ICT	Network switches	£400,000	£134,000	£0	£134,000
ICT	Computer hardware	£105,000	£0	£10,778	£10,778
ICT	Vehicle CCTV	£390,000	£390,000	£0	£390,000
ICT	Mobile phones	£55,000	£0	£21,130	£21,130
ICT	ICT Station Equip	£87,000	£87,000	£0	£87,000
ICT	Print Solution	£174,000	£0	£174,000	£174,000
ICT Schemes slipped from 2018/19					
ICT	Command Training	£59,830	£37,149	£0	£37,149
ICT	Protection Database	£50,000	£0	£14,800	£14,800
ICT	VoIP	£100,000	£0	£94,231	£94,231
ICT	ICT Station Equipment	£120,000	£120,000	£0	£120,000
ICT	Retained Pager Replace	£16,970	£0	£16,970	£16,970
ICT	Additional resource for HR & Rostering	£96,000	£0	£22,165	£22,165
ICT	Mobile Working	£19,368	£0	£19,368	£19,368
Transport	Vehicle replacement project	£135,565	£120,000	£15,565	£135,565
Employment Services	PPE Racking & Storage unit	£70,000	£0	£4,000	£4,000
Employment Services	OHU Medical System	£21,000	£0	£15,400	£15,400
Employment Services	Assist Technology	£11,000	£0	£17,969	£17,969
Operations	High Rise Branches	£28,000	£28,000	£0	£28,000
Operations	Thermal Image	£55,000	£55,000	£0	£55,000
Operations	Body Worn Video	£30,000	£15,000	£0	£15,000
Operations	DEFRA Water rescue	£150,000	£75,000	£61,000	£136,000
Operations	NPAS Video	£75,000	£0	£19,500	£19,500
Operations	Smoke Curtains	£33,000	£0	£12,750	£12,750
Operations	Replacement of Operational PPE	£1,119,717	£974,000	£145,717	£1,119,717
Operations	Fire Fighting helmets	£210,000	£210,000	£0	£210,000
Operations	New Control Project - Contingency	£338,000	£0	£338,000	£338,000
	TOTAL	£6,642,649	£2,655,971	£1,750,831	£3,990,980

Capital Schemes to Slip into 2022/23

Department	Capital Scheme	Original Capital Budget	Slippage into 22/23
IRMP	Keighley Rebuild	£2,850,000	£2,350,000
IRMP	Cleckheaton Rebuild	£1,300,000	£1,300,000
IRMP	FSHQ Development	£4,230,000	£4,030,000
ICT	UPS on stations	£240,000	£240,000
ICT	MDT Hardware Replacement	£140,000	£140,000
			£8,060,000

CAPITAL BUDGET MONITORING 2021/22 SUMMARY

Directorate	Capital Plan 2021/22						Capital Expenditure 2021/22					
	2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	
	Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to date	
Property services	£1,450,000	£1,464,344	£0	£0	£0	£2,914,344	£112,590	£49,917	£0	£162,508	-£2,751,836	✘
IRMP	£8,580,000	£361,915	£0	£0	£0	£8,941,915	£74,023	£87,175	£0	£161,198	-£8,780,718	✘
ICT	£1,195,000	£1,141,591	£0	£0	£0	£2,336,591	£289,497	£34,160	£0	£323,657	-£2,012,934	✘
Employment Services	£0	£37,369	£0	£0	£0	£37,369	£9,595	£1,575	£0	£11,170	-£26,199	✘
Transport	£3,412,118	£135,565	£0	£0	£0	£3,547,683	£0	£0	£0	£0	-£3,547,683	✘
Operations	£1,485,800	£1,933,967	£0	£0	£0	£3,419,767	£23,621	£90,645	£1	£114,267	-£3,305,500	✘
Fire Safety	£400,000	£0	£0	£0	£0	£400,000	£0	£21,000	£0	£21,000	-£379,000	✘
	£16,522,918	£5,074,751	£0	£0	£0	£21,597,669	£509,325	£284,472	£1	£793,799	-£20,803,870	✘

CAPITAL BUDGET MONITORING 2021/22
SERVICE SUPPORT - PROPERTY

Details of Scheme	Capital Plan 2021/22							Capital Expenditure 2021/22				
	Year	2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Capital total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date
Cookridge Fire Station	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Odsal Fire Station	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Illingworth Fire Station	2021/22	£300,000	£0	£0	£0	£0	£300,000	£0	£0	£0	£0	£-300,000
Leeds Dormitory Facilities	2021/22	£100,000	£0	£0	£0	£0	£100,000	£3,550	£0	£0	£3,550	£-96,450
Ilkley Dormitory Facilities	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Rawdon ablution Facilities	2021/22	£100,000	£0	£0	£0	£0	£100,000	£5,450	£0	£0	£5,450	£-94,550
Todmorden	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Vehicle workshop pit improvements	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Electric charging points	2021/22	£200,000	£0	£0	£0	£0	£200,000	£0	£0	£0	£0	£-200,000
Risk Register - Asbestos	2021/22	£110,000	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£-110,000
Surface water drainage	2021/22	£40,000	£0	£0	£0	£0	£40,000	£0	£0	£0	£0	£-40,000
General Mechanical & L8	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000
Specific Refurbishments		£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Various Refurbishments		£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total New Schemes 2021/22		£1,450,000	£0	£0	£0	£0	£1,450,000	£9,000	£0	£0	£9,000	£-1,441,000
Slipped Schemes												
Moortown/Cookridge		£0	£179,968	£0	£0	£0	£179,968	£9,968	£0	£0	£9,968	£-170,000
Odsal/Fairweather Green	2020/21	£0	£239,000	£0	£0	£0	£239,000	£0	£0	£0	£0	£-239,000
Todmorden	2020/21	£0	£120,000	£0	£0	£0	£120,000	£0	£0	£0	£0	£-120,000
Bradford	2020/21	£0	£25,000	£0	£0	£0	£25,000	£3,100	£0	£0	£3,100	£-21,900
Slaithwaite	2020/21	£0	£48,948	£0	£0	£0	£48,948	£0	£0	£0	£0	£-48,948
Enviro Efficiency & Insulate Improve	2020/21	£0	£90,000	£0	£0	£0	£90,000	£0	£0	£0	£0	£-90,000
Security & Fire alarm systems	2020/21	£0	£54,040	£0	£0	£0	£54,040	£18,597	£36,090	£0	£54,687	£647
Appliance Bay doors	2020/21	£0	£15,277	£0	£0	£0	£15,277	£1,170	£5,682	£0	£6,852	£-8,425
Upgrade appliance bay pits	2020/21	£0	£18,970	£0	£0	£0	£18,970	£2,970	£0	£0	£2,970	£-16,000
Training towers	2020/21	£0	£56,522	£0	£0	£0	£56,522	£6,522	£0	£0	£6,522	£-50,000
Electrical Upgrades	2020/21	£0	£39,216	£0	£0	£0	£39,216	£0	£1,216	£0	£1,216	£-38,000
Upgrade of Welfare	2020/21	£0	£90,000	£0	£0	£0	£90,000	£0	£0	£0	£0	£-90,000
Minor Equality & Dignity alterations	2020/21	£0	£30,000	£0	£0	£0	£30,000	£0	£0	£0	£0	£-30,000
Facility upgrades	2020/21	£0	£25,000	£0	£0	£0	£25,000	£0	£0	£0	£0	£-25,000
General Upgrading Odsal	2018/19	£0	£27,302	£0	£0	£0	£27,302	£15,458	£0	£0	£15,458	£-11,844
Tarmac, Lighting, smoke training House - Bingley	2018/19	£0	£24,300	£0	£0	£0	£24,300	£1,300	£0	£0	£1,300	£-23,000
Cookridge General refurb and upgrade of accommodation and facilities, including LED	2019/20	£0	£10,626	£0	£0	£0	£10,626	£10,626	£3,413	£0	£14,039	£3,413
Odsal - General fabric upgrading , Replace windows and introduce LED Lighting	2019/20	£0	£73,111	£0	£0	£0	£73,111	£0	£0	£0	£0	£-73,111
Fairweather Green - Kitchen upgrade, Improvements to rear entrance layout , Replace	2019/20	£0	£70,067	£0	£0	£0	£70,067	£0	£0	£0	£0	£-70,067
Illingworth - General upgrade including external fabric and decorations	2019/20	£0	£53,310	£0	£0	£0	£53,310	£0	£0	£0	£0	£-53,310
Todmorden - Electrical rewire, LED Lighting and general refurb	2019/20	£0	£84,563	£0	£0	£0	£84,563	£7,599	£1,216	£0	£8,815	£-75,749
Risk Register prioritised and general asbestos removal and general fabric upgrade at various	2019/20	£0	£36,628	£0	£0	£0	£36,628	£26,280	£0	£0	£26,280	£-10,348
Phased installation and upgrading of surface water drainage interceptors	2019/20	£0	£2,495	£0	£0	£0	£2,495	£0	£2,495	£0	£2,495	£0
Phased upgrade of fixed ladders and fire escapes	2019/20	£0	£50,000	£0	£0	£0	£50,000	£0	£0	£0	£0	£-50,000
Total Slipped Schemes		£0	£1,464,344	£0	£0	£0	£1,464,344	£103,590	£50,112	£0	£153,702	£-1,310,642
Moortown - General refurb of facilities, including LED energy efficient lighting	2019/20	£0	£0	£0	£0	£0	£0	£0	£-195	£0	£-195	£-195
Not slipped		£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
		£0	£0	£0	£0	£0	£0	£0	£-195	£0	£-195	£-195
Total Capital Expenditure 2021/22		£1,450,000	£1,464,344	£0	£0	£0	£2,914,344	£112,590	£49,917	£0	£162,508	£-2,751,836

CAPITAL BUDGET MONITORING 2021/22

IRMP

Details of Scheme	Year	Capital Plan 2021/22						Capital Expenditure 2021/22							
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22			
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Capital Plan	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date			
Keighley Rebuild	2020/21	£2,850,000	£0	£0	£0	£0	£2,850,000	£0	£0	£0	£0	£0	£0	£0	-£2,850,000
Cleckheaton Rebuild	2020/21	£1,300,000	£0	£0	£0	£0	£1,300,000	£0	£0	£0	£0	£0	£0	£0	-£1,300,000
FSHQ Rebuild	2020/21	£2,100,000	£0	£0	£0	£0	£2,100,000	£0	£0	£0	£0	£0	£0	£0	-£2,100,000
Halifax Rebuild	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£0	£0	£0	-£100,000
Huddersfield rebuild	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£0	£0	£0	-£100,000
Training Facility FSHQ	2021/22	£2,130,000	£0	£0	£0	£0	£2,130,000	£0	£0	£0	£0	£0	£0	£0	-£2,130,000
Total New Schemes 2021/22		£8,580,000	£0	£0	£0	£0	£8,580,000	£0	£0	£0	£0	£0	£0	£0	-£8,580,000
Slipped Schemes															
Wakefield	2018/19	£0	£361,915	£0	£0	£0	£361,915	£74,023	£87,175	£0	£161,198	£0	£161,198	£0	-£200,718
Total Slipped Schemes		£0	£361,915	£0	£0	£0	£361,915	£74,023	£87,175	£0	£161,198	£0	£161,198	£0	-£200,718
Total Capital Expenditure 2021/22		£8,580,000	£361,915	£0	£0	£0	£8,941,915	£74,023	£87,175	£0	£161,198	£0	£161,198	£0	-£8,780,718

CAPITAL BUDGET MONITORING 2021/22

SERVICE SUPPORT- TRANSPORT

Details of Scheme	Year	Capital Plan 2021/22						Capital Expenditure 2021/22							
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22			
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date			
Telematics upgrade	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£0	£0	£0	-£100,000
Vehicle Replacement	2021/22	£3,312,118	£0	£0	£0	£0	£3,312,118	£0	£0	£0	£0	£0	£0	£0	-£3,312,118
Total New Schemes 2021/22		£3,412,118	£0	£0	£0	£0	£3,412,118	£0	£0	£0	£0	£0	£0	£0	-£3,412,118
Slipped Schemes															
Vehicle replacement project - 2 Welfare Vehicles, appliance, prime movers, POD, cadet vehicles, aerials	2019/20	£0	£135,565	£0	£0	£0	£135,565	£0	£0	£0	£0	£0	£0	£0	-£135,565
Total Slipped Schemes		£0	£135,565	£0	£0	£0	£135,565	£0	£0	£0	£0	£0	£0	£0	-£135,565
Total Capital Expenditure 2021/22		£3,412,118	£135,565	£0	£0	£0	£3,547,683	£0	£0	£0	£0	£0	£0	£0	-£3,547,683

CAPITAL BUDGET MONITORING 2021/22

SERVICE SUPPORT - EMPLOYMENT SERVICES

Details of Scheme	Year	Capital Plan 21/22						Capital Expenditure 2021/22							
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22			
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date			
Electronic Visitors booking in system	2021/22	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total New Schemes 2021/22		£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Slipped Schemes															
PPE Racking & Storage unit	2020/21	£0	£4,000	£0	£0	£0	£4,000	£0	£1,575	£0	£1,575	£0	£1,575	£0	-£2,425
OHU Medical System	2020/21	£0	£15,400	£0	£0	£0	£15,400	£9,595	£0	£0	£9,595	£0	£9,595	£0	-£5,805
Assist Technology	2020/21	£0	£17,969	£0	£0	£0	£17,969	£0	£0	£0	£0	£0	£0	£0	-£17,969
Total Slipped Schemes		£0	£37,369	£0	£0	£0	£37,369	£9,595	£1,575	£0	£11,170	£0	£11,170	£0	-£26,199
Total Expenditure 2021/22		£0	£37,369	£0	£0	£0	£37,369	£9,595	£1,575	£0	£11,170	£0	£11,170	£0	-£26,199

CAPITAL BUDGET MONITORING 2021/22
SERVICE SUPPORT - ICT

Details of Scheme	Year	Capital Plan 2021/22						Capital Expenditure 2021/22				
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date
Upgrade of Gartan	2021/22	£50,000	£0	£0	£0	£0	£50,000	£0	£0	£0	£0	£-50,000
Computer Hardware Replacement	2021/22	£145,000	£0	£0	£0	£0	£145,000	£0	£33,253	£0	£33,253	£-111,747
Appliance Mobiles	2021/22	£30,000	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£-30,000
UPS on stations	2021/22	£240,000	£0	£0	£0	£0	£240,000	£0	£0	£0	£0	£-240,000
MDT Hardware Replacement	2021/22	£140,000	£0	£0	£0	£0	£140,000	£0	£0	£0	£0	£-140,000
Cradle point routers	2021/22	£210,000	£0	£0	£0	£0	£210,000	£0	£0	£0	£0	£-210,000
Network Switches	2021/22	£300,000	£0	£0	£0	£0	£300,000	£261,025	£0	£0	£261,025	£-38,975
Performance Management Dashboard	2021/22	£50,000	£0	£0	£0	£0	£50,000	£0	£0	£0	£0	£-50,000
Microsoft 365	2021/22	£30,000	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£-30,000
ICT Service Management Software	2021/22	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
WAN replacement	2021/22	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total New Schemes 2021/22		£1,195,000	£0	£0	£0	£0	£1,195,000	£261,025	£33,253	£0	£294,278	£-900,722
Slipped Schemes												
Network switches		£0	£134,000	£0	£0	£0	£134,000	£0	£0	£0	£0	£-134,000
Computer hardware	2020/21	£0	£10,778	£0	£0	£0	£10,778	£0	£0	£0	£0	£-10,778
Vehicle CCTV	2020/21	£0	£390,000	£0	£0	£0	£390,000	£0	£0	£0	£0	£-390,000
Mobile phones	2020/21	£0	£21,130	£0	£0	£0	£21,130	£0	£0	£0	£0	£-21,130
ICT Station Equip	2020/21	£0	£87,000	£0	£0	£0	£87,000	£0	£0	£0	£0	£-87,000
Print Solution	2020/21	£0	£174,000	£0	£0	£0	£174,000	£0	£0	£0	£0	£-174,000
Command Training	2018/19	£0	£37,149	£0	£0	£0	£37,149	£0	£0	£0	£0	£-37,149
Protection Database	2019/20	£0	£14,800	£0	£0	£0	£14,800	£0	£0	£0	£0	£-14,800
VoIP	2019/20	£0	£94,231	£0	£0	£0	£94,231	£0	£4,407	£0	£4,407	£-89,824
ICT Station Equipment	2019/20	£0	£120,000	£0	£0	£0	£120,000	£0	£0	£0	£0	£-120,000
Retained Pager Replace		£0	£16,970	£0	£0	£0	£16,970	£21,102	£0	£0	£21,102	£4,132
Additional resource for HR & Rostering	2018/19	£0	£22,165	£0	£0	£0	£22,165	£7,370	£1,500	£0	£8,870	£-13,295
Mobile Working	2018/19	£0	£19,368	£0	£0	£0	£19,368	£0	£0	£0	£0	£-19,368
Total Slipped Schemes		£0	£1,141,591	£0	£0	£0	£1,141,591	£28,472	£5,907	£0	£34,379	£-1,107,212
Virtual server Storage		£0	£0	£0	£0	£0	£0	£0	£-5,000	£0	£-5,000	£-5,000
Not Slipped		£0	£0	£0	£0	£0	£0	£0	£-5,000	£0	£-5,000	£-5,000
Total Capital expenditure 2021/22		£1,195,000	£1,141,591	£0	£0	£0	£2,336,591	£289,497	£34,160	£0	£323,657	£-2,012,934

CAPITAL BUDGET MONITORING 2021/22
SERVICE DELIVERY - FIRE SAFETY

Details of Scheme	Year	Capital Plan 21/22						Capital Expenditure 21/22				
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total	Over/(Under) spend to Date
Home Fire Safety Checks	2021/22	£400,000	£0	£0	£0	£0	£400,000	£0	£0	£0	£0	£-400,000
Total New Schemes 2021/22		£400,000	£0	£0	£0	£0	£400,000	£0	£0	£0	£0	£-400,000
Fire Alarms	2020/21	£0	£0	£0	£0	£0	£0	£0	£21,000	£0	£21,000	£21,000
Total Slipped Schemes		£0	£0	£0	£0	£0	£0	£0	£21,000	£0	£21,000	£21,000
Total Capital Expenditure 2021/22		£400,000	£0	£0	£0	£0	£400,000	£0	£21,000	£0	£21,000	£-379,000

CAPITAL BUDGET MONITORING 21/22
SERVICE DELIVERY - OPERATIONS

Details of Scheme	Year	Capital Plan 2021/22						Capital Expenditure 2021/22					Over/(Under) spend to Date
		2021/22	2020/21	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22		
		Original Capital Plan	Slippage b/f	Decrease	Increase	Slippage c/f	Total	Commitments Opex	Total Exp SAP	Adjusted Forecast Exp	Total		
Hydrants	2021/22	£450,000	£0	£0	£0	£0	£450,000	£0	£79,701	£0	£79,701	£-370,299	✘
Water Rescue Equipment	2021/22	£24,000	£0	£0	£0	£0	£24,000	£0	£0	£0	£0	£-24,000	✘
Gas Tight Suits	2021/22	£10,000	£0	£0	£0	£0	£10,000	£0	£0	£0	£0	£-10,000	✘
Lay Flat Hose	2021/22	£50,000	£0	£0	£0	£0	£50,000	£0	£0	£0	£0	£-50,000	✘
Portable Scene Lighting	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000	✘
Uniform	2021/22	£200,000	£0	£0	£0	£0	£200,000	£0	£0	£0	£0	£-200,000	✘
Wildfire Vehicle	2021/22	£30,000	£0	£0	£0	£0	£30,000	£0	£0	£0	£0	£-30,000	✘
Helmet Bag	2021/22	£15,000	£0	£0	£0	£0	£15,000	£0	£0	£0	£0	£-15,000	✘
Technical Rescue Equipment	2021/22	£75,000	£0	£0	£0	£0	£75,000	£0	£0	£0	£0	£-75,000	✘
PPE Storage Shelters	2021/22	£168,800	£0	£0	£0	£0	£168,800	£0	£0	£0	£0	£-168,800	✘
Command Support	2021/22	£100,000	£0	£0	£0	£0	£100,000	£0	£0	£0	£0	£-100,000	✘
Expansion Foam concrete	2021/22	£65,000	£0	£0	£0	£0	£65,000	£0	£0	£0	£0	£-65,000	✘
Mainline Branches	2021/22	£60,000	£0	£0	£0	£0	£60,000	£0	£0	£0	£0	£-60,000	✘
High Rise Branches	2021/22	£28,000	£0	£0	£0	£0	£28,000	£0	£0	£0	£0	£-28,000	✘
Powermats	2021/22	£110,000	£0	£0	£0	£0	£110,000	£0	£0	£0	£0	£-110,000	✘
Total New Schemes 2021/22		£1,485,800	£0	£0	£0	£0	£1,485,800	£0	£79,701	£0	£79,701	£-1,406,099	
Slipped Schemes													
High Rise Branches	2020/21	£0	£28,000	£0	£0	£0	£28,000	£0	£0	£0	£0	£-28,000	✘
Thermal Image	2020/21	£0	£55,000	£0	£0	£0	£55,000	£0	£0	£0	£0	£-55,000	✘
Body Worn Video	2020/21	£0	£15,000	£0	£0	£0	£15,000	£0	£0	£0	£0	£-15,000	✘
DEFRA Water rescue	2020/21	£0	£136,000	£0	£0	£0	£136,000	£245	£262	£0	£507	£-135,493	✘
NPAS Video	2020/21	£0	£19,500	£0	£0	£0	£19,500	£0	£0	£0	£0	£-19,500	✘
Smoke Curtains	2020/21	£0	£12,750	£0	£0	£0	£12,750	£0	£12,750	£0	£12,750	£0	✔
Replacement of Operational PPE	2018/19	£0	£1,119,717	£0	£0	£0	£1,119,717	£0	£0	£0	£0	£-1,119,717	✘
Fire Fighting helmets	2019/20	£0	£210,000	£0	£0	£0	£210,000	£0	£0	£0	£0	£-210,000	✘
Ops Contingency		£0	£338,000	£0	£0	£0	£338,000	£0	£0	£1	£1	£-337,999	✘
Total Slipped Schemes		£0	£1,933,967	£0	£0	£0	£1,933,967	£245	£13,012	£1	£13,258	£-1,920,709	
PPE - TRU & HVP	2020/21	£0	£0	£0	£0	£0	£0	£0	£30	£0	£30	£30	
Hydrants	2020/21	£0	£0	£0	£0	£0	£0	£0	£-2,098	£0	£-2,098	£-2,098	
Lay Flat Hose	2020/21	£0	£0	£0	£0	£0	£0	£23,376	£0	£0	£23,376	£23,376	
Not slipped		£0	£0	£0	£0	£0	£0	£23,376	£-2,068	£0	£21,308	£21,308	
Total Capital Expenditure 2021/22		£1,485,800	£1,933,967	£0	£0	£0	£3,419,767	£23,621	£90,645	£1	£114,267	£-3,305,500	

Fire Investments as at 18/06/21

Counterparty	£	Interest Rate %	Date Invested	Maturity Date
Lloyds 32 Day Notice Account	12,146	0.03		
Santander 35 Day Notice Account	6,000,000	0.30		
Handelsbanken Deposit Account	471	0.00		
Lancashire CC	5,000,000	0.40	14/08/2020	13/08/2021
Doncaster MBC	5,000,000	0.75	20/08/2020	19/08/2021
Cherwell DC	5,000,000	0.45	13/10/2020	12/10/2021
Cherwell DC	5,000,000	0.45	29/01/2021	29/10/2021
DMO	594,525	0.01	17/05/2021	16/08/2021
Aviva MMF	5,987,728	0.01		
Goldman Sachs MMF	108,026	0.00		
Aberdeen Standard MMF	5,976,279	0.01		
	38,679,176			